

# Clinical supply flexibility where biotech programs need it most

Operational support designed to adapt as programs move from early clinical stages to commercialization

## Guidance that adapts across phases

Concierge to help biotechs seamlessly onboard into Thermo Fisher

Single point of contact across phases

Support adjusts as programs progress

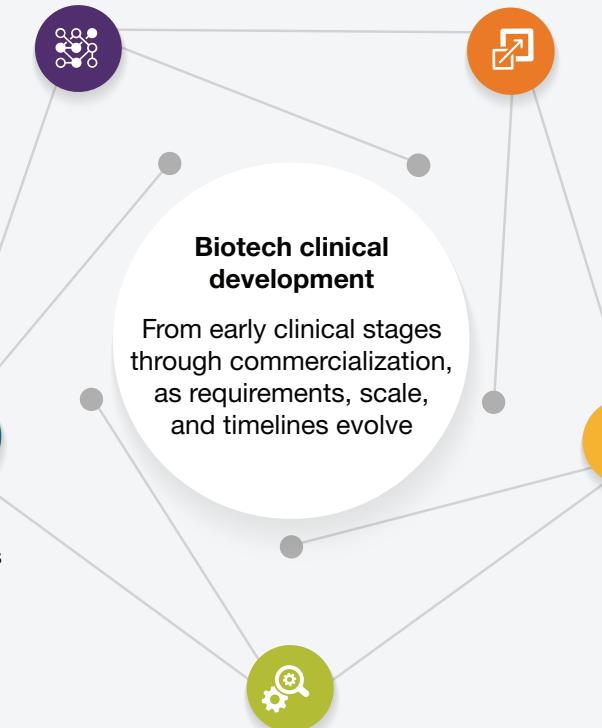
Navigates growing operational and regulatory complexity

## Global network built to support growth

Large global network of 30 CGMP facilities and over 38 wholly owned depots

Supports Phase I-III and commercialization

Enables regional flexibility and supply continuity worldwide



## Project support that scales without disruption

Experienced project management for biotech programs

Structures designed to accommodate change

Scales support without adding internal burden

## Labeling built for speed, change, and scale

In-house printing, inspection, translation, and approvals

Supports protocol changes and phase transitions

Enables accelerated timelines as programs grow

## Logistics decisions that adapt to complexity

Clinical and commercial logistics expertise

Routing tailored by geography, phase, and urgency

Supports expanding global trial footprints

## 55% of molecules

supported are with biotech companies, representing more than

## 1,700 unique trial protocols

Flexibility built to support biotech programs as they **grow, scale, and commercialize**

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